

Celebrating 125 years of dedication to the community



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The past year has been an especially significant one for all of us at The Hong Kong Jockey Club, as we have been celebrating our 125th Anniversary. Since the Club was founded in 1884, it has grown and developed alongside the city itself, on both the sporting and community fronts. The wisdom of our forebears in establishing the Club as a not-for-profit organisation has truly brought countless benefits to Hong Kong and its people over the past century and a quarter.

As we close the stable door on this memorable Anniversary season, I am proud to report that the Club has once again fulfilled its long-standing mission of providing world-class sporting entertainment, whilst being the city's pre-eminent charity and community benefactor.

On the sporting front, local horse racing fans enjoyed another exciting and successful year, with Hong Kong horses continuing

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to make a strong impact at the global level and more overseas simulcasts adding a further international dimension to our customer offerings. For the seventh year in a row, Hong Kong can claim the world's top-ranked sprinter on turf, and in total we had 15 horses listed in the 2009 World Thoroughbred Rankings, the highest number ever. Once again, two of the four Hong Kong International Races went to local runners.

The addition of extra racedays and simulcasts proved popular and helped our racing turnover reach its highest figure for seven years, although the Club's share of gross margin has stayed at 2005/06 levels.

Our regulated football betting services also attracted strong public support, as well as playing a valuable role in helping the Government combat illegal gambling. This was especially true in the final month of the season when Hong Kong, like most other cities on the planet, became gripped by World Cup fever.

In total, our racing, football and Mark Six operations contributed more than HK\$13.6 billion to public funds through betting duties and taxes during the financial year ended 30 June 2010, and about HK\$14.1 billion if the full, extended racing season is taken into account. Either way, this constitutes an all-time record and underlines the Club's significant value to the community. It represents nearly 8% of all revenue collected by the Government's Inland Revenue Department in 2009/10 and confirms our status as Hong Kong's largest single taxpayer.

Moreover, the Club's operations sustained employment for more than 26,000 people directly, and tens of thousands more indirectly, at a time when the local economy has still not made a full recovery from the traumas of late 2008. In September, for example, we added a further 1,500 much-needed jobs at our new Tin Shui Wai Telebet cum Volunteers and Training Centre, bringing the total of new jobs created during 2009 to over 4,000.

On the charities front, I am delighted to record that our donations to charitable and community projects through The Hong Kong Jockey Club Charities Trust set another new all-time record, exceeding HK\$1.5 billion for the first time. This is really the most significant achievement of all, as supporting the community is the ultimate goal of everything that we do. It

represents a further substantial increase on last year's HK\$1.37 billion – which itself took our donations into a new realm after many years of averaging around HK\$1 billion – and emphasises our commitment to society, our core value built up over 125 years of service.

During 2009/10, our charitable donations had a particular focus on education and youth development, community services and elderly care, as we believe these are issues vital to Hong Kong's sustainable future development.

In the area of education and youth development, the Club's Charities Trust approved donations of HK\$324 million to The University of Hong Kong to build its Centennial Campus; HK\$85 million to Lingnan University to add a 400-place student hostel; HK\$12.5 million to Hong Kong Baptist University to upgrade its TV and film studio and help train new blood for the city's creative industry; and HK\$97 million to the Hong Kong Playground Association for the redevelopment of its Silvermine Bay Outdoor Recreation Camp.

We also funded a number of ongoing programmes for the younger generation, including the 2010 Summer Youth Programme, the Jockey Club Youth Development Training Programme and the Jockey Club Youth Football Scheme.

In the area of community services, we approved donations of HK\$139 million to St James' Settlement for the redevelopment of a Multi-Service Welfare Centre in Wan Chai and HK\$84 million to Yan Chai Hospital to construct a Community Health and Wellness Centre. The needs of the disabled are always close to our hearts, too, and our donations included HK\$9 million to SAHK to upgrade its Elaine Field School, as well as an ongoing grant to Arts with the Disabled to operate the Inclusive Arts Studio at the Jockey Club Creative Arts Centre.

As regards elderly care, two especially notable Trust donations were HK\$124 million to redevelop the Tung Wah Group of Hospitals David Trench Elderly Home into a new elderly complex, and HK\$40 million to Haven of Hope Hospital to construct a new extension for infirmary care and carer support. We have also funded the fitting-out of a new headquarters and training base for the Hong Kong Institute of Gerontology.

In addition to supporting these diverse projects, the Charities Trust provided emergency relief for victims of the building collapse in Ma Tau Wai, which helped 72 families get through their difficulties at a crucial time just before Chinese New Year. A Jockey Club Emergency Relief Fund has now been set up specifically for the purpose of providing rapid relief to victims of accidents, natural disasters and the like.

In 2009/10 we made encouraging further progress with our various Trust-initiated projects and forged closer collaboration with our community partners. CADENZA, our elderly care project, has established a pioneering CADENZA Hub in Tai Po, which provides one-stop, fully-integrated and self-financing

health and social care services to the community – a model, we hope, for the future development of community-based care services. We also completed a large-scale CADENZA public education programme covering all 18 Districts in Hong Kong, in conjunction with RTHK, academics and experts in different fields to deliver positive ageing messages citywide.

As part of our Environment Project, we put solar hybrid catamarans and solar-powered golf carts into operation at the Jockey Club Kau Sai Chau Public Golf Course as green technology demonstration projects, to promote environmental protection and energy savings to the wider business community. We also launched a Glass Bottle Recycling Campaign with the Hong Chi Association and the Government's Environmental Protection Department to engage the public more actively in sustainable development.

All these projects are the result of close collaboration with Government departments, NGOs, academic institutions and district organisations. We hope to further strengthen this partnership in the coming years so that we can bring more direct benefits to the community by developing innovative and sustainable service models.

I am also happy to report that our revised designs and business model for the Central Police Station conservation and revitalisation project have now been finalised, and we hope to unveil these publicly very soon.

In addition to being a major provider of sporting entertainment in its own right, the Club has always had a strong interest in furthering sports development within the community. In December 2009, we were proud to be the Principal Contributor to the 5th East Asian Games, the first international multi-sports event ever hosted by Hong Kong. Our HK\$50 million contribution included HK\$10 million from the proceeds of the HKJC 125th Anniversary Sweepstakes, which attracted huge public interest and excitement.

We believe that the success of the Games will have many long-term benefits in raising Hong Kong's international profile and developing a stronger sporting culture within the city, especially among the younger generation.

Meanwhile our continued support for the HKJC Equestrian Team and the establishment of a new HKJC Junior Equestrian Team is unquestionably paying off. In October, Hong Kong secured its first-ever equestrian medals at China's National Games, winning one gold and two bronze medals, with all four team members being Club-funded riders. We are also proud that Junior Equestrian Team member Jasmine Lai was selected to represent Hong Kong in this summer's inaugural Youth Olympic Games, and we have high hopes that more local riders will earn qualification for the 16th Asian Games in Guangzhou this November.

On that topic, the Club is honoured to have been invited by the Guangzhou Asian Games Organizing Committee to design and build the equestrian venues in Conghua, as well as provide professional support and expertise, reprising the roles we played for the equestrian events of the Beijing 2008 Olympics, which were staged to much international acclaim in Hong Kong. Construction work will have already been completed by the time this Annual Report is published, and a test event will take place in September.

This is a win-win project for all parties, as after the Games are over, we will convert the Conghua equestrian venues to a satellite training base for the Club. This will allow us to commence a much-needed renovation of the ageing training and stabling facilities at Sha Tin.

Moreover, a Specific Equine Disease-Free Zone running the whole way from Hong Kong to Conghua has already received all necessary local and international approvals, facilitating the free movement of horses between the two locations. This is the first such equine quarantine facility in the Mainland and an important step forward for the future development of equestrian sports in China.

The Club has also stepped in twice this year to help victims of natural disasters in the region. In August, we committed HK\$10 million to help victims of Typhoon Morakot in Taiwan, and then in April we made an immediate HK\$2 million donation to help Mainland compatriots affected by the devastating earthquake in Qinghai. We also donated the net operating surplus of our 21 April race meeting to Qinghai victims and launched a public fund-raising drive, bringing the total contribution to some HK\$18.3 million.

Our HK\$1 billion post-earthquake reconstruction programme in Sichuan has meanwhile made significant progress in the past year. Mianyang Youxian Zhongxing HKJC Junior Middle School will be ready to receive 1,600 students this September, and all four initial projects will be in operation by 2012.

We have also scrutinised a second batch of projects and started detailed planning work. These are focused on the long-term development of Sichuan, addressing especially the losses of professional expertise caused by the disaster. They include creating China's first Institute on Disaster Management, establishing Ya An Vocational College which will offer some 13,000 degree and professional training places, and equipping the recently-built 8-1 Rehabilitation Centre in Chengdu.

What I hope all the above projects illustrate is that the reach of The Hong Kong Jockey Club extends far beyond providing sporting entertainment and betting; we play a multi-faceted role in supporting the community's diverse needs and addressing the city's future challenges, as well as strengthening co-operation with our Mainland and Taiwan compatriots. If all

our contributions to society through tax, charitable donations and other activities are added up, they come to well over HK\$15 billion a year.

The Club is one of the few non-government organisations in Hong Kong that has the experience and resources to initiate major citywide programmes to tackle long-term challenges such as family harmony, environmental concern and the ageing population trend, or take on large-scale projects like the Central Police Station Compound conservation and revitalisation.

In addition, the Club plays a vital role in promoting responsible gambling and combating the activities of illegal and unauthorised offshore operators, by providing a legal and regulated channel to meet the public demand for betting services. The importance of this role was highlighted during the World Cup, when the Club foresaw a likely upsurge in underage gambling and took proactive measures to combat it. This was in marked contrast to many illegal operators who specifically targeted the young by, for example, posting hyperlinks to their websites on popular social networking forums.

To sustain its many contributions to the community, the Club must be able to keep its products and services competitive, in the face of ever-growing competition in the leisure and entertainment market at both local and regional levels. We operate under a far tighter regulatory regime than many of our key competitors, which means we cannot always respond to changing customer demands as promptly and flexibly as the market requires.

I do believe that the Hong Kong public in general is strongly supportive of the Club and what it has achieved in the past 125 years. As part of our 125th Anniversary programme, we conducted a market research survey on public perceptions of the Club last December, after the main campaign activities had taken place. We were delighted to see that some 76% of respondents agreed that the Club contributes a lot or quite a lot to charities, and over 70% agreed it contributes a lot or quite a lot to tax and community services. Over 70% also associated the Club with creating job opportunities in the community.

For the Club's part, in line with our 125th Anniversary slogan of "Racing Ahead for You" we remain determined to keep upgrading the quality of our sporting and betting services and supporting ever more meaningful community projects that can contribute to Hong Kong's long-term sustainability.

This is my final report as Club Chairman and I feel happy that the Club has moved forward on many important fronts during my four years at the helm, despite the many challenges it has faced. Especially significant is our long-term plan to revitalise racing and make the sport more relevant to different customer groups.

We have made an encouraging start to this exciting journey under my watch and, with the Board of Stewards' recent endorsement in principle of our HK\$3 billion Racecourse Master Plan, I feel confident that Hong Kong racing can attain further new heights in the years ahead. The Conghua Training Centre project is of particular note, as it not only adds a new dimension to our existing operations, but also exemplifies the increasingly strong spirit of cross-border co-operation between Hong Kong and the Mainland.

In preparing the Master Plan, we have also identified a number of opportunities for enhancing the existing clubhouse and racecourse facilities for our valued Members and Owners.

Another undoubted highlight of my term has been the Olympic equestrian events in 2008, when the Club was able to help Hong Kong seize this unique opportunity to put the city on the world sporting map and demonstrate to the world its "can do" spirit. It will remain fresh in my memory for many years to come.

I feel proud and privileged to have served on the Board of Stewards since 1993, and I should like to thank all my fellow Stewards, Honorary Stewards, Voting Members and Members for their unfailing support. I am sure they will give equally strong support to my successor.

May I also give my most sincere thanks to our Board of Management and to our loyal staff, all of whom share the Club's passion for serving the community, and many of whom give up their spare time to join the activities of our CARE@hkjc Volunteer Team. I am confident that the Club will remain in the most dedicated and capable hands.

John C C Chan

Chairman

23 July 2010

馬會堅持使命為市民和 旅客提供世界級的體育娛樂， 同時繼續擔當全港最大慈善公益 資助機構的角色。

馬會百年與港風雨同路 惠澤社群理念恆久不變

過去一年對馬會極富意義，適逢馬會慶祝成立 125 週年，讓我們有機會回顧馬會自一八八四年成立以來，一直與港人風雨同路，並肩成長的珍貴歷程。憑藉創辦者的智慧，馬會得以在過去一又四分一個世紀，透過非牟利營運模式，竭盡所能推動體育和社會發展，為社會和港人帶來重大裨益。

二〇〇九／一〇季度各項的精彩活動，為大家留下美好的回憶。而我引以為傲的，是馬會堅持使命為市民和旅客提供世界級的體育娛樂，同時繼續擔當全港最大慈善公益資助機構的角色。

回顧過去一年，香港賽駒在國際馬壇繼續大放異彩，增加的聯播海外賽事大大擴闊本地馬迷的國際賽馬體驗。今年，香港佳駟已是連續第七年名列全球評分最高的草地短途賽駒。此外，季內共有十五匹港駒榮登二〇〇九年世界馬匹年終排名，數目之多為歷來之冠。年內上演的四場香港國際賽事，其中兩項賽事由本地名駒囊括殊榮。

今季增加的賽馬日和聯播海外賽事日，大受馬迷歡迎，促使賽馬投注額創下七年新高；然而，我們獲分配的賽馬博彩毛利卻只維持於二〇〇五／〇六季度的水平。

我們提供的規範化足球博彩服務，亦繼續受到市民支持。馬會積極配合政府打擊非法賭博活動，為推動有節制博彩作出貢獻，這方面的努力在今個季度後期世界盃全球熱潮期間尤為顯著。

整體而言，在截至二〇一〇年六月三十日止的財政年度，我們的賽馬、足智彩與六合彩業務，合共向政府繳付博彩稅及其他稅款達一百三十六億港元；若以整個延長的馬季計算，總額約一百四十一億港元。兩者均創下歷來新高，約佔二〇〇九／一〇年度稅務局總稅收的百分之八。由此可見，馬會對社會貢獻至巨，再次充分肯定馬會作為香港最大單一納稅機構的地位。

二〇〇八年底金融海嘯以來，本地經濟尚未完全復甦。儘管如此，馬會業務直接讓逾二萬六千人持續就業，也為數以萬計人士間接帶來就業機會。去年九月，我們新建的天水圍電話投注暨義工及培訓中心再增設一千五百個職位，令二〇〇九年提供的新職位達至四千多個。

馬會致力惠澤社群的目標恆久不變，今年我們透過馬會慈善信託基金作出的慈善和社會項目捐款，超過十五億港元，打破歷年的紀錄，較去年撥捐的十三億七千萬港元為多，亦遠超過去歷年平均每年捐款十億港元的數字。馬會的捐款，正是我們取之社會，用之社會的最佳證明，同時也體現了我們一百二十五年來服務香港的核心價值。

有見於香港未來持續發展必須建基於教育、青少年發展、社區服務和老人護理各方面，馬會於二〇〇九／一〇季度作出的慈善捐款特別集中支援這些範疇。

為了推動香港的教育和青少年發展，馬會慈善信託基金分別向香港大學捐款三億二千四百萬港元，協助大學興建百週年校園；又向嶺南大學捐助八千五百萬港元，以增建可容納四百位學生的宿舍；並捐出一千二百五十萬港元，協助香港浸會大學更新影視設備，為本港創意行業培訓人才；以及向香港遊樂場協會撥捐九千七百萬港元，以重建銀礦灣戶外康樂營。

與此同時，馬會貫徹促進青少年發展的目標，繼續全力支持「二〇一〇青少年暑期活動」、「共創成長路—馬會青少年培育計劃」，以及「賽馬會青少年足球推廣計劃」等。

在社區服務方面，馬會在今年向聖雅各福群會捐助一億三千九百萬港元，在灣仔重建綜合社區服務中心；並捐出八千四百萬港元予仁濟醫院，建設社區健康中心；而為照顧傷健人士的需要，馬會在本個季度向香港耀能協會撥捐九百萬港元，以提升賽馬會田綺玲學校的設施，另外亦繼續贊助香港展能協會在賽馬會創意藝術中心舉辦「共融藝術工房」，讓傷健人士盡展潛能。

優化老人服務是馬會慈善捐獻的重點之一。今年我們全力支持的主要項目包括捐款一億二千四百萬港元，成就東華三院戴麟趾安老院的重建計劃；向靈實醫院撥捐四千萬港元，進行擴建，以提供療養和支援服務；並資助香港老年學學院的新總部和培訓中心，進行裝修工程。

馬會慈善信託基金除了積極為眾多社會項目提供支援外，亦為農曆新年前受土瓜灣馬頭圍道塌樓事件影響的住戶，發放緊急援助金，協助七十二個家庭渡過難關。隨後，馬會成立了緊急援助基金，藉此向受到意外、天災等不幸事件影響的市民，迅速提供援助。

我非常高興與馬會主導的多個慈善項目在今年的進展理想，而我們與各社區夥伴的合作亦更趨緊密。以「流金頌：賽馬會長者計劃新里程」為例，我們不但見證了「賽馬會流金匯」於大埔成立，落實以嶄新的自資模式、為長者提供一站式綜合基層健康服務的構思，我們更希望這個實例能夠成為將來發展基層健康服務的典範；我們更得到香港電台、學術界和各界別專家的鼎力支持，於年內順利完成了巡迴十八區的公眾教育活動，向全港市民推廣正面的晚年生活。

今年，賽馬會灣西洲公眾高爾夫球場全面引入以太陽能推動的環保船及高球車，作為我們「環保計劃」中綠色科技的示範項目。憑藉這兩項環保運載服務，我們身體力行，進一步向商界提倡保護環境及節約能源的措施。我們亦與匡智會和環境保護署合作，推行玻璃樽回收計劃，鼓勵市民積極參與，推動可持續發展。

馬會推行上述計劃，有賴與政府部門、社福機構、大專院校及地區組織緊密合作。我們期望日後大家加強合作，透過發展更多創新及可持續的服務模式，使社會直接受惠。

在此我欣然向大家匯報，中區警署建築群保育及活化計劃的修訂設計與發展模式現已完成，稍後便可公佈。

馬會除了致力提供體育娛樂，也一直積極推動各項體育運動的發展。二〇〇九年十二月，香港首次主辦大型國際綜合運動會—第五屆東亞運動會，我們很榮幸成為大會的「主要貢獻機構」。為全力支持這項盛會，我們合共捐助五千萬港元，包括一千萬港元來自大受歡迎的馬會 125 週年馬票的收益。

我們深信，東亞運動會的成功舉行，對於提升香港的國際地位，加強全民尤其是年輕一代的體育文化，帶來長遠效益。

馬會備有豐富經驗與資源，
能就影響香港長遠發展的問題，
主動籌謀和作出承擔。
這是在香港眾多非政府機構
之中較為罕見的。

與此同時，我們對於香港賽馬會馬術隊及隨後成立的香港賽馬會青少年馬術隊的支持，已取得卓越成效。由馬會騎手組成的香港馬術隊於十月舉行的全運會共獲得一金兩銅，為香港於全運會馬術賽首次奪得獎牌。同樣可喜的是馬會青少年馬術隊成員賴倩敏，獲選代表香港參加今夏的青少年奧運會。我們深信更多本地騎手，將順利取得今年十一月舉行的第十六屆廣州亞運會的參賽資格。

另外，馬會很榮幸獲廣州亞運會組織委員會委託，為從化的馬術比賽場提供場地設計及建造、後勤支援和專業服務，一如我們在香港協辦北京二〇〇八奧運馬術比賽時所擔當的角色。在本年報出版之時，有關工程已告竣工，並將於九月舉行場地測試賽。

亞運會結束後，我們將把從化馬術比賽場地，改建為馬會的衛星訓練基地，以便我們盡快翻新沙田目前日漸老化的設施。可見這個合作項目，將為各方帶來雙贏的局面。

此外，位於從化的「無規定馬屬動物疫病區」已獲本地與國際認可，範圍覆蓋香港至從化沿途地區。無疫區的建立，使馬匹可以自由進出兩地。這也意味着從化亞運馬術場將成為內地首個備有馬匹檢疫的場地，也為中國馬術運動的發展踏出重要的一步。

馬會在年內兩度向鄰近遭逢天災的地區伸出援手。去年八月，颱風莫拉克吹襲台灣，我們承諾捐助一千萬港元協助賑災；今年四月，我們即時撥出緊急捐款二百萬港元，幫助青海地震災民解決燃眉之急。我們又把四月二十一夜馬賽事的淨經營盈餘，全數捐出以援助青海地震災民，並且發起籌款活動。在馬會整項籌捐行動中，共為青海地震災民籌得逾一千八百三十萬港元。

我們為四川捐款達十億港元的災後重建工程進展順利。綿陽市游仙區忠興鎮香港馬會初級中學的新校園，將於今年九月收生一千六百人。首階段四項重建工程亦可望於二〇一二年投入服務。

此外，馬會已審核第二階段項目，並著手進行詳細的規劃。此階段項目特別著重四川的長遠發展，以填補災害導致的人才損失，其中包括創立國家第一所災後重建與管理學院，興建雅安職業技術學院，提供約一萬三千個學士及專業培訓學額，以及為剛落成的四川省八一康復中心增添設備。

以上各項計劃足以證明香港賽馬會不僅提供體育娛樂與投注服務，也同時不遺餘力擔當不同的角色，力求支援社會多方面的需求，與香港並肩迎接挑戰，並且加強與大陸及台灣同胞之間的合作。綜觀我們貢獻的稅款與慈善捐獻，加上對其他活動的支持，一年合計逾一百五十億港元。

馬會備有豐富經驗與資源，能就影響香港長遠發展的問題，例如建立和諧社會、打造綠色香港、處理人口老化趨勢，以至大規模

的中區警署建築群保育活化項目或其他大型項目等，主動籌謀和作出承擔。這是在香港眾多非政府機構之中較為罕見的。

此外，馬會在提倡有節制博彩和打擊非法外圍賭博活動方面擔當重要的角色，致力提供合法規範化投注渠道，滿足公眾對投注服務的需求。尤其在今屆世界盃，馬會預計未成年人士參與賭博活動將大幅上升，因此推出連串措施防患未然。相反，不少非法賭博集團卻往往以年輕人為對象，在他們熱衷投入的社交網建立超連結，招攬他們成為客戶。

面對本地與區內消閒娛樂市場日益劇烈的競爭，馬會必須確保其產品與服務保持競爭力，才可持續不斷造福社會。我們相比不少主要競爭對手受到更嚴格的規管，令我們往往未能因應市況，迅速及靈活地回應不斷變化的客戶需求。

我深信，香港市民大眾都十分支持和認同馬會及其過去一百二十五年的建樹。馬會今年舉行125週年紀念活動，在籌辦多項盛大活動後，我們於去年十二月就公眾對於馬會的觀感進行市場研究。我們很高興得悉約七成六的被訪者，認同馬會為慈善活動貢獻甚多或頗多，超過七成的受訪者認同馬會為政府稅收與公益服務貢獻甚多或頗多，七成多的被訪人士亦認為馬會為社會創造就業機會。

馬會125週年紀念秉承「馬不停蹄全為您」的宗旨，決意繼往開來，不斷提升體育與投注服務質素，並支持更多有意義的社區計劃，以助香港長遠可持續發展。

這是我擔任馬會主席最後一次發表的年報，我很高興在任內的四年，儘管面對種種挑戰，馬會依然在多方面邁步向前。更重要的是，我們在改善核心賽馬產品方面不斷努力，力求賽馬活動迎合不同客群的需求。

在我任內，董事局已原則上認可耗資三十億港元的馬場發展大綱計劃，而有關的策劃工作亦已積極開展。我相信香港賽馬發展再創高峰，指日可待。當中的從化馬匹訓練中心尤其值得一提，因為此項計劃不但將現有賽馬運作帶進一個新里程，也將成為中港兩地加強跨境合作的印證。

我們構思馬場發展大綱的同時，也重視本會會員與馬主的需求，進一步提升現有的馬場與會所設施。

毫無疑問，二〇〇八年奧運馬術比賽是我任內的另一盛事。透過這個難得的機會，馬會得以協助香港參與世界體壇盛事，並向全球宣揚港人「做得到」的拼搏精神。這將是我畢生難忘的經歷。

我自一九九三年起參與董事局的工作，為市民效力，實在是莫大的榮寵。在此我謹向董事局同寅、名譽董事、遴選會員及各位會員一直以來的支持，致以萬分謝意。我深信，他們也會同樣積極支持我的繼任人。

在此，我也衷心感謝馬會管理委員會及員工，他們均與馬會抱著服務社群的同一信念。他們當中不少更善用餘閒，參與馬會義工隊的服務活動，回饋社群。我深信，憑藉眾多忠誠的賢能之士，馬會這棵百年大樹將會繼續茁壯成長。

主席 陳祖澤

二〇一〇年七月二十三日